Leasing Strategy for Building 22 and Other Potential Buildings

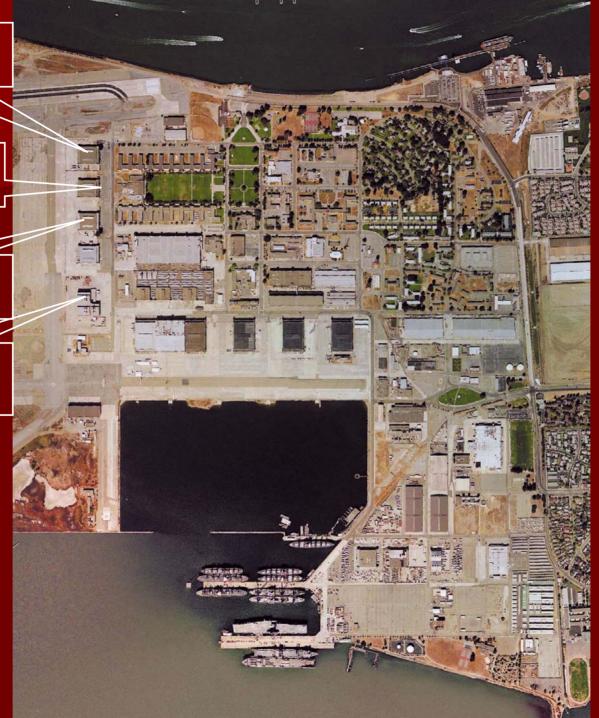
Alameda Reuse and Redevelopment Authority March 2, 2011

Potential Auctions by the Bay

St. George Spirits

Building 22 (Potential Brewery?)

Rockwall Winery



Building 22 Proposal

- Asset Management Strategy (AMS) discusses developing industry clusters
- Building 22 adjacent to St. George Spirits and Rockwall Winery tasting rooms
- Upcoming vacancy that could be filled by another food and beverage tenant (e.g., microbrewery)
- Letter of Intent submitted to ARRA for exercise and training facility, subject to approval by Bladium

Building 22 Proposal (cont.)

ARRA staff recommends:

- Active recruitment for food and beverage tenant through microbrewery conference and other marketing venues; and
- Pursuit of alternative location for training facility, if consistent with Bladium lease

Current Approach to Alameda Point Leasing

- Short-term leases in almost all areas to preserve flexibility for redevelopment
- Minimal capital investment in buildings, landscape and infrastructure
- A number of key buildings remain vacant and/or underutilized
- Does the ARRA want to explore select areas for strategic long-term leases consistent with approved AMS?

Consideration of Broader Alameda Point Leasing Strategy

- Analyze cluster of existing tenants
- Develop long-term and targeted strategy based on specific criteria consistent with AMS:
 - Location (i.e., specific buildings or areas)
 - Uses (i.e., food and beverage, renewable energy)
 - Performance (i.e., investment in buildings, landscape, and infrastructure)
- Limit scope of strategy with case-by-case oversight by ARRA to ensure consistency with redevelopment
- Increase revenues for building and site improvement and predevelopment efforts
- Develop a "living" strategy that evolves as plans for Alameda Point evolve

Examples of Areas to Consider



Consideration of Broader Alameda Point Leasing Strategy (cont.)

- ARRA staff recommends preparing the following for future ARRA review and direction:
 - Draft outline of potential leasing strategy for Alameda Point
 - Marketing ideas for pursuing active recruitment of targeted tenants